# **School Data Portfolio**

# Eastside High School

1300 Brushy Creek Road Taylors, South Carolina 29687

864-355-2800

Mr. Michael Thorne, Principal Mr. W. Burke Royster, Superintendent

**Greenville County Schools** 

**Plan Scope** 

2013-2014 through 2017-2018

### SCHOOL RENEWAL PLAN COVER PAGE

**SCHOOL: Eastside High School** 

**SCHOOL DISTRICT:** Greenville County Schools

SCHOOL RENEWAL PLAN FOR YEARS: 2013-14 through 2017-18 (five years)

SCHOOL RENEWAL ANNUAL UPDATE FOR: 2015-16 (one year)

#### Assurances

The school renewal plan, or annual update of the school renewal plan, includes elements required by the Early Childhood Development and Academic Assistance Act of 1993 (Act 135) and the Education Accountability Act of 1998 (EAA) (S.C. Code Ann. §§ 59-18-1300 and 59-139-10 et seq. (Supp. 2004)). The signatures of the chairperson of the board of trustees, the superintendent, the principal, and the chairperson of the school improvement council are affirmation of active participation of key stakeholders and alignment with Act 135 and EAA requirements.

CHAIRPERSON, BOARD OF TRUSTEES					
Mrs. Lisa Wells					
PRINTED NAME	SIGNATURE	DATE			
SUPERINTENDENT					
Mr. W. Burke Royster					
PRINTED NAME	SIGNATURE	DATE			
CHAIRPERSON, SCHOOL IME	PROVEMENT COUNCIL				
Mrs. Ann Hartsell					
PRINTED NAME	SIGNATURE	DATE			
PRINCIPAL					
Mr. Michael Thorne					
PRINTED NAME	SIGNATURE	DATE			

SCHOOL ADDRESS: 1300 Brushy Creek Rd., Taylors SC 29687

SCHOOL'S TELEPHONE: (864) 355-2800

PRINCIPAL'S E-MAIL ADDRESS: mthorne@greenville.k12.sc.us

# STAKEHOLDER INVOLVEMENT FOR SCHOOL PLAN

List the name of persons who were involved in the development of the school renewal plan. A participant for each numbered category is required.

NAME

**POSITION** 

\*REMINDER:

		11111111
•	PRINCIPAL:	Michael Thorne
•	TEACHER:	Rebecca Mathews
•	PARENT/GUARDIAN:	Jan Blackwell
•	COMMUNITY MEMBER:	Kevin Lyalls
	SCHOOL IMPROVEMENT COUNCIL:	Ann Hartsell
•	OTHERS* (May include school board members, administration Council members, students, PTO members, agency represented.)	
	<u>POSITION</u>	<u>NAME</u>
	Curriculum Resource Teacher Assistant Principal Assistant Principal Assistant Principal	Kathryn Brooks Greg Montjoy Brad Kluttz Lisa Greene

If state or federal grant applications require representation by other

stakeholder groups, it is appropriate to include additional stakeholders to meet those requirements and to ensure that the plans are aligned.

#### ASSURANCES FOR SCHOOL PLAN

(Mandated Component)

#### Act 135 Assurances

Assurances, checked by the principal, attest that the district complies with all applicable Act 135 requirements.

#### Academic Assistance, PreK-3

The school makes special efforts to assist children in PreK–3 who demonstrate a need for extra or alternative instructional attention (e.g., after-school homework help centers, individual tutoring, and group remediation).

#### x Academic Assistance, Grades 4–12

The school makes special efforts to assist children in grades 4–12 who demonstrate a need for extra or alternative instructional attention (e.g., after-school homework help centers, individual tutoring, and group remediation).

### x Parent Involvement

The school encourages and assists parents in becoming more involved in their children's education. Some examples of parent involvement initiatives include making special efforts to meet with parents at times more convenient for them, providing parents with their child's individual test results and an interpretation of the results, providing parents with information on the district's curriculum and assessment program, providing frequent, two-way communication between home and school, providing parents an opportunity to participate on decision-making groups, designating space in schools for parents to access educational resource materials, including parent involvement expectations as part of the principal's and superintendent's evaluations, and providing parents with information pertaining to expectations held for them by the school system, such as ensuring attendance and punctuality of their children.

## x Staff Development

The school provides staff development training for teachers and administrators in the teaching techniques and strategies needed to implement the school/district plan for the improvement of student academic performance. The staff development program reflects requirements of Act 135, the EAA, and the National Staff Development Council's revised *Standards for Staff Development*.

### x Technology

The school integrates technology into professional development, curriculum development, and classroom instruction to improve teaching and learning.

#### N/A\_\_\_ Innovation

The school uses innovation funds for innovative activities to improve student learning and accelerate the performance of all students. Provide a good example of the use of innovation funds.

#### Recruitment

The district makes special and intensive efforts to **recruit** and give **priority** to serving those parents or guardians of children, ages birth through five years, who are considered at-risk of

school failure. "At-risk children are defined as those whose school readiness is jeopardized by any of, but no limited to, the following personal or family situation(s): Educational level of parent below high school graduation, poverty, limited English proficiency, significant developmental delays, instability or inadequate basic capacity within the home and/or family, poor health (physical, mental, emotional) and/or child abuse and neglect.

# x Collaboration

The school (regardless of the grades served) collaborates with health and human services agencies (e.g., county health departments, social services departments, mental health departments, First Steps, and the family court system).

# x Developmental Screening

The school ensures that the young child receives all services necessary for growth and development. Instruments are used to assess physical, social, emotional, linguistic, and cognitive developmental levels. This program normally is appropriate at primary and elementary schools, although screening efforts could take place at any location.

#### **Half-Day Child Development**

The school provides half-day child development programs for **four-year-olds** (some districts fund full-day programs). The programs usually function at primary and elementary schools, although they may be housed at locations with other grade levels or completely separate from schools.

#### **Developmentally Appropriate Curriculum for PreK-3**

The school ensures that the scope and sequence of the curriculum for PreK-3 are appropriate for the maturation levels of students. Instructional practices accommodate individual differences in maturation level and take into account the student's social and cultural context.

#### **Parenting and Family Literacy**

The school provides a four component program that integrates all of the following activities: interactive literacy activities between parents and their children (Interactive Literacy Activities); training for parents regarding how to be the primary teachers for their children and full partners in the education of their children (parenting skills for adults, parent education); parent literacy training that leads to economic self-sufficiency (adult education); and an age-appropriated education to prepare children for success in school and life experiences (early childhood education). Family Literacy is not grade specific, but generally is most appropriate for parents of children at the primary and elementary school levels and below, and for secondary school students who are parents. Family Literacy program goals are to strengthen parent involvement in the learning process of preschool children ages birth through five years; promote school readiness of preschool children; offer parents special opportunities to improve their literacy skills and education, a chance to recover from dropping out of school; and identify potential developmental delays in preschool children by offering developmental screening.

# x Coordination of Act 135 Initiatives with Other Federal, State, and District Programs

The district ensures as much program effectiveness as possible by developing a district-wide/school-wide coordinated effort among all programs and funding. Act 135 initiatives are coordinated with programs such as Head Start, First Steps, Title I, and programs for students with disabilities.

# **Table of Contents**

1. Introduction	p. 7
2. Executive Summary	p. 8
3. School Profile	p. 11
4. Mission, Vision, and Beliefs	p. 14
5. Data Analysis and Needs Assessment	p. 15
6. Action Plan	p. 23
7. Appendix A	p. 50

# 1. Introduction

This report was developed to document the changes and progress our school has made while working to advance teaching and learning. The self-study process and resulting report provides our staff with an ongoing means for self assessment, communication, continuous improvement, and accountability.

Our mission, vision, and action plan comprise a living document that describes Eastside High School and includes actual evidence of our work. It describes who we are, our vision for the school, goals, plans, progress, and achievements within the context of our student demographics and our school needs. This report also describes how we build and utilize our overall school plan for the purpose of increasing student learning – our ultimate outcome.

Our Leadership Team—teachers elected by our faculty—serves as the steering committee for this work based on input from our entire faculty. Our PTSA, our School Improvement Council, and our Student Government are also vital to our process.

In Spring of 2013, we reviewed the areas of need as defined in our last strategic plan. Stakeholder groups including teachers, students, and parents were asked to review the list of needs and to provide evidence that we had or had not progressed toward meeting them. These same stakeholder groups reviewed our vision and goals and provided input for a new vision and goals. As we turned in our process from a review to planning for the future, our academic departments also set goals. Our action plan is a result of this input. It was reviewed and approved by our faculty, our Student Government, our PTSA, our Leadership Team, and our School Improvement Council.

We have overcome many obstacles, and we continue to face many challenges. We have many programs that are sources of great pride for our school. We are pleased that we have set

and maintained a standard of excellence in the face of potential barriers. We are proud of our school and look forward to sharing it with you. Please enjoy this comprehensive report as it provides the story of who we are and how we work together to continuously improve our school.

# 2. Executive Summary

### **School Profile Summary**

Eastside High School's enrollment has risen over the last several years from 1,176 students in 1999-2000 to 1,422 students in 2014-2015. The configuration by grade level is as follows: 9<sup>th</sup> 381 students, 10<sup>th</sup> 404 students, 11<sup>th</sup> 336 students, and 12<sup>th</sup> 301 students.

Our enrollment includes over 150 students who do not reside in our attendance area but attend through the special permission choice program. The ethnicity of our students is as follows: 71%, are white, 14% are African American, 10% are Hispanic, 2% are Asian, 3% are multiracial and other. Our white population has decreased over the past five years, while our minority groups have all increased in that time frame. Our free and reduced lunch numbers have increased from 7.7 % in 1999-2000 to 28% in 2014-2015. This group has increased over 400% in the past decade. In 2013-2014 our ESOL students comprised 9% of our population. Our student attendance rate is steady at 95% - 96%. Eastside High School has eighty-nine faculty members. We continue to recruit Highly Qualified (HQ) teachers in all subject areas. All teachers are deemed HQ according to federal guidelines.

# **Student Achievement Summary**

Because of the increasingly diverse nature of our student body, student learning needs are constantly evaluated. Our ESOL population continues to grow; therefore, our teachers actively

strive to incorporate ESOL strategies into their daily lesson plans. At Eastside we are focused on improvement for our entire student body, not just those students who comprise the lower quartile. This requires our teachers at every level to push students to perform at their maximum potential. Often, we find that our Honors/AP Level students, because they are naturally gifted, will exert the minimum effort required to make B's and C's when A's are well within their realm of possibility. We are also dedicated to increasing enrollment in our AP and Honors level classes while maintaining the necessary rigor. We are focusing on providing our students the necessary tools for success on the standardized tests which they take.

Our new measurable goals for student achievement are as follows:

Performance Goal 1: ACT federal and state accountability objectives will be met.

Performance Goal 2: ACT federal and state accountability objectives will be met for % tested.

Performance Goal 3: ACT WorkKeys federal and state accountability objectives will be met.

Performance Goal 4: SAT Verbal score will increase to 518 by 2018

Performance Goal 5: SAT Math score will increase to 529 by 2018

Performance Goal 6: EOCEP English pass rate will increase to 81.6% by 2018

Performance Goal 7: EOCEP Algebra pass rate will increase to 87.6% by 2018

Performance Goal 8: Meet the AMO of 95% students testing for all ELA and Math tests

Performance Goal 9: EOCEP Biology pass rate will increase to 91.4% by 2018

Performance Goal 10: EOCEP US History pass rate will increase to 79.1% by 2018

Performance Goal 11: AP scores of 3 or above will increase to 74.6% by 2018

Performance Goal 12: Graduation rate will reach 87.7% by 2018

#### **Teacher/Admin Summary**

All teachers will obtain Highly Qualified Status by 2018. Professional Development opportunities at the school, district and state level will be provided to ensure that all teachers have the opportunity to gain this status.

#### **School Climate Summary**

Student attendance rate will maintain at a rate of 95% or higher and suspension/expulsion rate will maintain at a rate below 1.0% of the student population. Teachers, students, and parents who are satisfied with the school learning environment and safety will continue to increase each year. School wide committees are in place to research programs which will address each of these areas for us. These committees are comprised of teachers, administrators, students and parents.

#### **Significant Challenges From the Past 3 Years**

Eastside's challenges stem from our changing population of students which we serve. As noted in our profile, the demographics have shifted including free and reduced lunch population, ESOL population, minority population. This shift, along with a cultural shift in our society, presents us with a continuing challenge of revising instructional strategies to meet the changing needs of our students.

#### **Accomplishments/Results During the Past 3 Years**

A significant, ongoing accomplishment involves our school's progressive approach to innovative programs. Programs that especially stand out are the following: cognitive tutor math support, Rosetta Stone Spanish instruction, parent portal, curriculum night, ESOL information night, action teams, and our curriculum resource teacher. We have also recently implemented APEX online learning and we send students to the district's Twilight school program.

The district supported Power Teacher grading system and the Parent Portal provides information to parents. The Parent Portal allows parents to view grades, attendance, discipline, transcripts and other pertinent student information. Students and parents are given codes to access their information anytime via the Internet. The program facilitates communication between teacher, student, and parent.

The Guidance Department not only strives to meet individual student needs during the school day, it also holds evening meetings where parents can ask questions. This is very valuable since many parents work and are unable to speak or meet with counselors during the work day.

Our SIC has started two new programs: Hispanic Outreach Program for our ESOL families and an academic awards program. The Hispanic Outreach Program holds information nights each year. Parents are given the opportunity to learn about the school and also to interact with the committee members (all teachers from various departments) regarding helpful strategies for their children. Students are translators for non-English speaking parents. The academic awards program (Rewarding Academic Achievement!) gives reward cards to students with a certain GPA at the end of the first semester. The card entitles the student to discounts at many local retailers.

### 3. School Profile

"STRENGTH THROUGH HUMAN UNDERSTANDING," our school motto, has served as the school focus since 1970. Our school first opened its doors in August of 1970 to 650 students from four neighboring schools. During its first year, the school established school colors of royal blue and gold, chose the eagle as its mascot, decided upon its motto, printed its first school newspaper, and began its first yearbook. The school also formed its chapter of the National Honor Society and began its marching band.

By 1973, the student body had doubled in size and the building had also been enlarged to accommodate this growth. The 1980's saw the student population increase to over 1,400. In the same year, math teacher Dr. Alexia Latimer established the first computer lab in the school

district here at Eastside. Natural Helpers, a national peer counseling organization, was established at our school as the first in the school district as well as in South Carolina. The 1990's witnessed the construction of a new football stadium and also ushered in the concept of Site-Based Management. As the twenty-first century unfolds, all schools face the impact of accountability legislation. Our demographic composition is changing rapidly as we work to meet the new legislative regulations. In the midst of this change, our school has earned an Excellent or Good rating for academics every year since South Carolina introduced state report cards.

Twelve principals have led our school in its forty-three year history. The longest tenure has been ten years. Our current principal is in his fourth year at Eastside. The balance of the administrative team is comprised of three assistant principals and one curriculum resource teacher.

We have changed over the years from a predominately upper-middle class white student body to an increasingly diverse ethnic and socio-economic population. The white population declined for the first time in 2003, while the Hispanic population has quadrupled in the same time. In addition, the number of students who qualify for free and reduced lunches continues to rise.

While some of our parents are difficult to reach, we have very high parent involvement overall. Our parents volunteer thousands of hours to the school each year. While most of our students attend college in South Carolina, namely at Clemson and USC-Columbia, we have graduates at the University of Georgia, Frances Marion University, Gardner Webb College, University of Alabama, College of Korea, Colombia International College, Georgia Southern University and the Performing Arts Center of Los Angeles. Greenville Tech and Tri-County

Tech are also popular schools for our graduates. Averaging over 2,000 conferences each year, our guidance counselors play a crucial role in helping our students to plan for their futures.

As we continue to look for ways to reach out to our non-English speaking parents, our PTSA and SIC have committed to translating its newsletter into Spanish and recently won a grant to assist with outreach to all parents of students in our ESOL population. Our school is the fulfillment of a vision, inspired by her leaders -- students, teachers, administrators, parents, and all the supportive citizens of the community -- a team effort that gives special meaning to "Eastside High School: Engaging Minds. Embracing Community." which is our current tagline.

#### **School Personnel Data**

Eastside High School's teaching staff is seventy in number with fifteen support staff.

The gender, ethnicity, and education levels of our teachers are detailed below.

Gender Ethnicity

Male: 30 White: 89% Female: 38 African American: 11%

Education Attendance Rate 95.6%

BA: **31.6%** MA: **69.4%** 

#### **Student Population Data**

A) Enrollment by grade 9<sup>th</sup> 381

10<sup>th</sup> 404 11<sup>th</sup> 336 12<sup>th</sup> 301

B) Ethnicity of school (percentages)

 Asian
 2.0%

 African American
 14.0%

 White
 71.0%

 Hispanic
 10.0%

 Multi-Racial
 3.0%

C) Free/Reduced Lunch

D) Student/Teacher Ratio

29.7/1

Number of certified administrators 4
Number of guidance counselors 4.5
Number of instructional coaches 1

- E) Attendance rate **95.6%**
- F) Dropout rate 2.5%
- G) Gifted & Talented Enrollment 42.5%

#### **School Programs/Initiatives:**

Our school programs include writing and math across the curriculum to support HSAP scores and Common Core Standards. Our math department uses Carnegie Learning strategies in the low level courses and will implement those text books in the next school year. Cognitive Tutor software is also being used by our math department. We use Learning Focused strategies in our classrooms extensively and all teachers plan using Essential Questions. In recent years, we have implemented programs for our ESOL population, our At Risk population, our repeat 9<sup>th</sup> grade population, and our students who have failed HSAP.

# 4. Mission, Vision, and Beliefs

Values and beliefs are the core of who we are, what we do, and how we think and feel.

Values and beliefs reflect what is important to us; they describe what we think about work and how we should operate. Staff was asked to brainstorm independently before we, as a group,

agreed upon our core beliefs about what instruction, curriculum and assessment strategies will increase our students' learning. Our core beliefs are as follows:

- All students can learn.
- Students must be active participants in their own learning.
- Education is a shared responsibility of the home, the school, and the community.
- The academic program is the primary focus of the school.
- Extra-curricular activities are a valuable component of the total school program.
- Students learn best in a safe, disciplined environment nurtured by teachers, principals, support staff and community.
- Character development and mutual respect are essential for a positive learning environment.
- Educational experiences should encourage and enable students to learn to communicate effectively, solve problems competently, think critically and creatively, and act responsibly.
- Learning is a lifelong process.

Eastside High School's mission is to provide an educational program in a positive atmosphere that will ensure both quality and equity. Academic courses and extra-curricular programs will provide lifelong learning experiences for our community; furthermore, our vision is to be recognized as a school of excellence through our achievements in academics, athletics, and the arts.

# 5. Data Analysis and Needs Assessment

#### **Student Achievement & Needs Assessment**

We still see a significant discrepancy between the performances of free-reduced lunch students versus non-free/reduced lunch students on the English/Language Arts portion of HSAP. In the spring of 2009, 92.8% of full pay students scored either proficient or advanced while only 82.2% of free/reduced lunch students performed at this level. In Mathematics, the percentages were 87.6% and 72.6% respectively. This gap has continued for the past several years. We strive to create an overall increase in HSAP performance for all subgroups as a result of strategies implemented in our school-wide action plans.

Since the needs of our students are as diverse as the students themselves, a constant review of academic data provides our teachers and school leaders with a more accurate assessment of student progress. In the last ten years the free/reduced lunch population at Eastside High has increased 400%. Additionally, the Hispanic student population now makes up 10% of the student body. Standardized test scores tend to mirror the socioeconomic composition of the family; therefore, we continually seek new ways to reach all our students. During the 2011-2012 school year, we participated in a faculty wide book study researching the unique needs of our students based on the research of Dr. Robyn Jackson. About half of our teachers have also been trained to use an inquiry-based pedagogical style based on the learning theories of Dr. Richard Paul of the Foundation for Critical Thinking.

Some additional data was analyzed to help us find growth areas. Discipline referrals have decreased over the past few years. The more time students spend in class, the better they perform overall. Our graduation rate stays fairly constant around 80% (83.1% in 2013) and guidance and administration work on our drop-out problem in a collaborative effort in increase this rate and help our students stay in school. Our student attendance rate continues to remain high (95.3%), and all our teachers are deemed Highly Qualified by the federal NCLB standards.

**SAT Scores:** 

SAT	2010	2011	2012	2013	2014
Verbal	512	517	508	527	509
Math	519	513	519	523	510
Composite	1031	1030	1027	1050	1019
Writing	505	496	491	503	481

# **ACT Scores:**

	EHS
2014	22.6
2013	23.0
2012	22.4
2011	22.6
2010	22.8

# **EOC Pass Rate:**

	Algebra 1	English 1	Biology	US History
2014	83.6	85.2	89.3	80.2
2013	87.3	79.5	87.6	69.3
2012	82.6	76.5	88.9	74.1
2011	71.4	79.0	81.8	69.9
2010	79.4	82.3		62.3

# **ESEA Waiver Means Table:**

	ELA HSAP *229	Math HSAP *226	Biology EOC 78	US History EOC *75	ELA Percent Tested *95	Math Percent Tested *95	Graduation Rate *75.1
ALL	237	228.9	86.2	78.1	100	99.7	86.8
Male	234	230.9	86.7	78.9	100	99.4	82
Female	239.8	227	85.9	77.4	100	100	93.1
White	243.4	236.5	88.8	80.4	100	99.6	91.2
African American	220.4	209	78.8	69.4	100	100	84.6
Asian/Pacific							100
Hispanic	218.8	206.1	79.8	71.1	100	100	68.2
American Indian							
Disabled	207.8	197			100	100	61.3
Limited English							71
Proficiency Subsidized Meals	221.8	211.6	79.4	72.8	100	99.1	73.3

# **Teacher and Administrator Quality 2014-2015**

# **Recurring Meetings/Professional Development**

Date	Time	Title	Facilitator	Location
1 <sup>st</sup> Wednesdays	3:45 – 4:45	Faculty Meetings	M. Thorne	Media Center
2 <sup>nd</sup> Mondays	3:45 – 4:45	Department Chair Meetings	M. Thorne	Media Center Conference Room
2 <sup>nd</sup> Tuesdays	3:45 – 4:45	Leadership Meetings	G. Montjoy	Media Center Conference Room
3 <sup>rd</sup> Wednesdays	3:45 – 4:45	Action Team Meetings	Action Team Chairs	Various
2 <sup>nd</sup> & 4 <sup>th</sup> Wednesdays	3:45 – 5:45	2014 PLCs at EHS	Lead Teachers & Department Chairs	Various
Mondays	9:30 AM	Administration Team Meeting	M. Thorne	Office Conference

#### PAS-T Sessions – Recommended for Teachers New to GCS & Teachers in Cycle 5 of PAS-T Evaluation

Date	Time	Title 'Staying Professional in a Crazy World'	Facilitator	Location
Mon. 9/20	7:45-8:45 Planning	Set-Up and Goal Setting	K. Brooks	Media Center Professional Library
Mon. 11/10	7:45-8:45 Planning	Standards 1, 2, 3, 4	K. Brooks	Media Center Professional Library
Mon. 3/2	7:45-8:45 Planning	Standards 5, 6, 7, 8	K. Brooks	Media Center Professional Library

### Tuesday August 12, 2014

8:30AM Welcome to the 2013-2014 School Year

10:00AM Breakout Sessions by Department
Group 1: ELA & Social Studies Departments
Group 2: Mathematics & Science Departments

Group 3: PE, Fine Arts, Special Ed, CATE, World Languages Departments

Group 4: Teachers new to Eastside High School

Date	Time	Title	Facilitator	Location	Technology Points
Thurs 10/16	9 – 10AM	Google Sites	K. Whaley	C104	Yes
		Engaging Students with Your PB!	K. Henry	C214	Yes
		Grade Analysis with Grade Cam	T. Watson	C101	Yes
	10 - 11AM	'Enrich' Your Knowledge of Student Data	K. Brooks	Media Center Professional Library	Yes
		Advanced Edmodo & Remind	D. Chappell	C103	Yes
		Formative Assessments with Poll Everywhere	D. Fish	C127	Yes
	11AM-Noon	Flipping your Classroom	A. Pherson	C130	Yes
		Authentic Internet Research	M. Moore	C110	Yes
Thurs. 11/6	Planning Periods	ACT WorkKeys and Update on State Assessments	K. Brooks	Media Center Professional Library	No
Tues. 11/18	Planning Periods	Q1 Student Achievement Analysis	K. Brooks	Media Center Professional Library	Yes
Tues. 12/9	Planning Periods	Mid-Year Student Achievement Goal Analysis	K. Brooks	Media Center Professional Library	No

Date	Time	Title	Facilitator	Location	Technology Points
Thurs. 1/16	8:30AM- 11:30AM	Student Goals for Second Semester	PLC Lead Teachers	Various	No
Tues. 2/10	7:45-8:45 Planning	New Assessments and Student Achievement	K. Brooks	Media Center Professional Library	Yes

Tues. 2/24	7:45-8:45 Planning	Rubicon Revisited	K. Brooks	Media Center Professional Library	Yes
Tues. 3/10	7:45-8:45 Planning	New State Standards	K. Brooks Math teacher	Media Center Professional Library	No
Tues. 3/25	7:45-8:45 Planning	Q3 Student Achievement Analysis	K. Brooks	Media Center Professional Library	Yes
Tues. 4/14	7:45-8:45 Planning	Gearing Up for The Testing Marathon!	K. Brooks	Media Center Professional Library	No

## **School Climate**

## 2014

Evaluations by Teachers, Students and Parents			
	Teachers	Students*	Parents*
Number of surveys returned	71	116	58
Percent satisfied with learning environment	94.4%	81.8%	84.5%
Percent satisfied with social and physical environment	97.2%	80.4%	87.9%
Percent satisfied with school-home relations	92.8%	90.4%	86.0%

<sup>\*</sup> Only students at the highest High school grade level and their parents were included.

# 2013

	Teachers	Students*	Parents'
Number of surveys returned	66	254	64
Percent satisfied with learning environment	100%	74%	89.1%
Percent satisfied with social and physical environment	98.5%	80.2%	87.7%
Percent satisfied with school-home relations	97%	87.2%	81.6%

<sup>\*</sup> Only eleventh grade students and their parents were included. For schools without grade eleven, only the highest grade was included.

# 6. Action Plan

# SCHOOL RENEWAL PLAN FOR 2013-14 through 2017-18

$\leq$ Student Achievement	☐Teacher/Administrator	Quality	School Climate	Other Priority
----------------------------	------------------------	---------	----------------	----------------

**GOAL AREA 1:** Raise the academic challenge and performance of each student.

**PERFORMANCE STATEMENT:** Meet the state and federal accountability objectives for all students and subgroups on ACT each year.

**FIVE YEAR PERFORMANCE GOAL:** Meet or exceed the standard as measured by the ACT.

**ANNUAL OBJECTIVE:** Annually meet or exceed the standard as measured by the ACT.

**DATA SOURCE(S):** ESEA Federal Accountability and SDE School Report Card

Writing	Baseline 2014-15	2015-16	2016-17	2017-18
School Projected	X			
School Actual				
District Projected	X			
District Actual				

<sup>\*</sup>Baseline data to be established in 2014-15.\*

A 4	- n	/ =		
A	٧,	0	<b>3</b> I	Ц

Student Achievement Student Achievement	☐Teacher/Administrator Quality	School Climate	Other Priority
	NCE GOAL: Meet the annual mea th tests and subgroups each year	•	,

**ANNUAL OBJECTIVE:** Meet the annual measurable objective (AMO) of 95% of students tested for all ELA and math tests and subgroups annually.

**DATA SOURCE(S):** ESEA Federal Accountability and SDE School Report Card

ELA – School – High	Baseline 2014-15	2015- 16	2016-17	2017-18
Projected Performance	95.0	95.0	95.0	95.0
Actual Performance				
All Students				
Male				
Female				
White				
African-American				

Asian/Pacific Islander		
Hispanic		
American Indian/Alaskan		
Disabled		
Limited English Proficient		
Subsidized Meals		

<sup>\*</sup>Baseline data to be established in 2014-15.\*

ELA – District - HS	Baseline 2014-15	2015-16	2016-17	2017-18
Projected Performance	95.0	95.0	95.0	95.0
Actual Performance				
All Students				
Male				
Female				
White				
African-American				
Asian/Pacific Islander				
Hispanic				
American Indian/Alaskan				
Disabled				

Limited English Proficient		
Subsidized Meals		

<sup>\*</sup>Baseline data to be established in 2014-15.\*

Math - School - High	Baseline 2014-15	2015-16	2016-17	2017-18
Projected Performance	95.0	95.0	95.0	95.0
Actual Performance				
All Students				
Male				
Female				
White				
African-American				
Asian/Pacific Islander				
Hispanic				

American Indian/Alaskan		
Disabled		
Limited English Proficient		
Subsidized Meals		

<sup>\*</sup>Baseline data to be established in 2014-15.\*

Math - District - HS	Baseline 2014-15	2015-16	2016-17	2017-18
Projected Performance	95.0	95.0	95.0	95.0
Actual Performance				
All Students				
Male				
Female				
White				
African-American				

Asian/Pacific Islander		
Hispanic		
American Indian/Alaskan		
Disabled		
Limited English Proficient		
Subsidized Meals		

<sup>\*</sup>Baseline data to be established in 2014-15.\*

<b>ACT</b>	WorkKe	VS

Student Achievement	☐Teacher/Administrator Quality	School Climate	Other Priority
---------------------	--------------------------------	----------------	----------------

**PERFORMANCE STATEMENT:** Meet or exceed the state objective(s) for national career readiness certification as measured by WorkKeys.

**FIVE YEAR PERFORMANCE GOAL:** Meet or exceed the state objective(s) for national career readiness certification as measured by WorkKeys.

**ANNUAL OBJECTIVE:** Annually meet or exceed the state objective(s) for national career readiness certification as measured by WorkKeys.

**DATA SOURCE(S):** WorkKeys report produced by ACT

School Name	Baseline 2014-15	2015-16	2016-17	2017-18
School Projected	X			
School Actual				
District Projected	X			
District Actual				

<sup>\*</sup>Baseline data to be established in 2014-15.\*

#### **EOCEP % ENGLISH I**

<b>⊠</b> Student Achievement	☐Teacher/Administrator Quality	School Climate	Other Priority
------------------------------	--------------------------------	----------------	----------------

**FIVE YEAR PERFORMANCE GOAL:** Increase the percentage of students who meet standard (test score of 70 or higher) on the state-mandated End of Course test in English I from 76.6% in 2012 to 81.6% in 2018.

**ANNUAL OBJECTIVE:** Increase by 1.0 percentage point(s) annually students who meet standard (test score of 70 or higher) on the state-mandated End of Course test in English I.

	Baseline 2011-12	Planning Year 2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
School Projected	X	X	77.6	78.6	79.6	80.6	81.6
School Actual	76.6	79.2	85.2				
District Projected (MS and HS)	Х	Х	77.3	78.3	79.3	80.3	81.3
District Actual (HS only)	71.1	78.4	77.4				

<sup>\*</sup>Information in the above tables is subject to change. Projected performance and actual performance are dependent upon which state standardized assessment is administered as South Carolina begins full implementation of common core standards in 2013-2014.\*

#### **EOCEP % ALGEBRA I**

Student Achievement ■	Teacher/Administrator Quality	School Climate	Other Priority
-----------------------	-------------------------------	----------------	----------------

**FIVE YEAR PERFORMANCE GOAL:** Increase the percentage of students who meet standard (test score of 70 or higher) on the state-mandated End of Course test in Algebra I from 82.6% in 2012 to 87.6% in 2018.

**ANNUAL OBJECTIVE:** Increase by 1.0 percentage points annually students who meet standard (test score of 70 or higher) on the state-mandated End of Course test in Algebra I.

	Baseline 2011-12	Planning Year 2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
School Projected	X	X	83.6	84.6	85.6	86.6	87.6
School Actual	82.6	87.4	83.6				
District Projected (MS and HS)	Х	Х	84.6	85.6	86.6	87.6	88.6
District Actual (HS only)	78.0	83.2	82.7				

<sup>\*</sup>Information in the above tables is subject to change. Projected performance and actual performance are dependent upon which state standardized assessment is administered as South Carolina begins full implementation of common core standards in 2013-2014.\*

#### **EOCEP % BIOLOGY I**

Student Achievement	☐Teacher/Administrator Quality	School Climate	Other Priority
---------------------	--------------------------------	----------------	----------------

**PERFORMANCE STATEMENT:** Meet the state and federal accountability objectives for all students and subgroups in science each year.

**FIVE YEAR PERFORMANCE GOAL:** Increase the percentage of students who meet standard (test score of 70 or higher) on the state-mandated End of Course test in Biology I from 88.9% in 2012 to 91.4% in 2018.

**ANNUAL OBJECTIVE:** Increase by 0.5 percentage point(s) annually students who meet standard (test score of 70 or higher) on the state-mandated End of Course test in Biology I.

	Baseline 2011-12	Planning Year 2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
School Projected	X	X	89.4	89.9	90.4	90.9	91.4
School Actual	88.9	87.4	89.3				
District Projected	X	X	81.7	82.7	83.7	84.7	85.7
District Actual	80.7	84.3	84.5				

<sup>\*</sup>Information in the above tables is subject to change. Projected performance and actual performance are dependent upon which state standardized assessment is administered as South Carolina begins full implementation of common core standards in 2013-2014.\*

#### **EOCEP % US HISTORY AND THE CONSTITUTION**

Student Achievement	☐Teacher/Administrator Quality	School Climate	Other Priority
---------------------	--------------------------------	----------------	----------------

**PERFORMANCE STATEMENT:** Meet the state and federal accountability objectives for all students and subgroups in social studies each year.

**FIVE YEAR PERFORMANCE GOAL:** Increase the percentage of students who meet standard (test score of 70 or higher) on the state-mandated End of Course test in US History and the Constitution from 74.1% in 2012 to 79.1% in 2018.

**ANNUAL OBJECTIVE:** Increase by 1.0 percentage point(s) annually students who meet standard (test score of 70 or higher) on the state-mandated End of Course test in US History and the Constitution.

School Name	Baseline 2011-12	Planning Year 2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
School Projected	X	X	75.1	76.1	77.1	78.1	79.1
School Actual	74.1	69.6	80.2				
District Projected	X	X	66.6	67.6	68.6	69.6	70.6
District Actual	65.6	73.9	75.3				

<sup>\*</sup>Information in the above tables is subject to change. Projected performance and actual performance are dependent upon which state standardized assessment is administered as South Carolina begins full implementation of common core standards in 2013-2014.\*

#### **Advanced Placement**

$\boxtimes$ Student Achievement	☐Teacher/Administrator Quality	School Climate	Other Priority
---------------------------------	--------------------------------	----------------	----------------

**PERFORMANCE STATEMENT:** Increase student performance on state and national assessments, including Advanced Placement (AP) exams, the Scholastic Aptitude Tests (SAT), and the ACT.

**FIVE YEAR PERFORMANCE GOAL:** Increase the percentage of students scoring 3 or above (out of a possible 5) on all AP examinations from 69.6% in 2011 to 74.6% by 2018.

**ANNUAL OBJECTIVE:** Increase by 1.0 percentage points annually students scoring 3 or above (out of a possible 5) on all AP examinations.

**DATA SOURCE(S):** AP report produced by the College Board

School Name	Baseline 2010-11	Baseline 2011-12	Planning Year 2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
School Projected	X	X		70.6	71.6	72.6	73.6	74.6
School Actual	69.6	69.2	62.2	54.9				
District Projected	X	X		57	58	59	60	61
District Actual	56	53	55	54				

Student Achievement   ■ Continue    Student Achievement	☐Teacher/Administrator Quality	School Climate	☐Other Priority
FIVE YEAR PERFORMA	<b>NCE GOAL</b> : Annually increase by	2 points each, the i	mean scores on respective
subtests and the mean co	omposite score on the SAT.		•

**ANNUAL OBJECTIVE:** Annually increase the mean score on the SAT Critical Reading section, Math section, and Writing section by 2 points.

**DATA SOURCE(S):** SAT report produced by The College Board

School	Baseline 2011-12	Planning Year 2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
Critical Reading Projected	X	X	510	512	514	516	518
Critical Reading Actual	508	527	509				
Math Projected	X	X	521	523	525	527	529
Math Actual	519	523	510				
Writing Projected	X	X	493	495	497	499	501
Writing Actual	491	503	481				
Composite Projected	X	X	1520	1522	1524	1526	1528
Composite Actual	1518	1553	1500				

#### **GRADUATION RATE**

Student Achievement	☐ Teacher/Administrator Quality	School Climate	Other Priority
---------------------	---------------------------------	----------------	----------------

**FIVE YEAR PERFORMANCE GOAL:** Increase the on-time (4 year cohort) student graduation rate by 1.5 percentage points each year, from 80.2% in 2012 to 87.7% in 2018.

**ANNUAL OBJECTIVE:** Increase the on-time student graduation rate by 1.5 percentage points annually.

**DATA SOURCE(S):** SDE School Report Card

	Baseline 2011-12	Planning Year 2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
School Projected	X	X	81.7	83.2	84.7	86.2	87.7
School Actual	80.2	82.6	85.0				
District Projected	X	X	73.9	75.4	77.0	78.5	80.0
District Actual	72.4	76.9	81.7				

STRATEGY Activity	<u>Timeline</u>	Person Responsible	Estimated Cost	Funding Sources	Indicators of Implementation
Tutoring session year- long for all students	Continuous	All teachers	None	N/A	Attendance at sessions
Test specific tutoring sessions one month before each testing event	September, March, April & May	All teachers	None	N/A	Attendance at sessions
PLC Groups organized by testing event	Continuous	All teachers	None	N/A	Minutes of groups, unit & lesson plans
Identification of students at risk to fail tests or not graduate	Continuous	Guidance Department & Rising Eagles Action Team	None	N/A	Documentation of meetings with students
Mentoring at risk students	Continuous	All teachers, CRT, Guidance Department	None	N/A	Documentation of meetings with students
Parent meetings	Continuous	Guidance Department	None	N/A	Documentation of meetings with parents
Seat Time Recovery offered	November, December, April & May	Attendance Clerk	None	N/A	Documentation of attendance

#### PROFESSIONAL DEVELOPMENT

☐ Student Achievement ☐ Teacher/Administrator Quality ☐ School Climate ☐ Other Priority

**GOAL AREA 2**: Ensure quality personnel in all positions.

**FIVE YEAR PERFORMANCE GOAL:** Increase classes taught by highly qualified teachers by 1.0 percentage point each year, from 95.6% in 2012 to 100% in 2018.

**ANNUAL OBJECTIVE:** Increase classes taught by highly qualified teachers by 1.0 percentage point annually.

**DATA SOURCE(S):** SDE School Report Card

	Baseline 2011-12	Planning Year 2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
Projected	X	X	96.6	97.6	98.6	99.6	100
Actual	95.6	95.4	99.1				

STRATEGY Activity	<u>Timeline</u>	Person Responsible	Estimated Cost	Funding Sources	Indicators of Implementation
Review status of each teacher	August each year	Lisa Greene; Assistant Principal	None	N/A	Coursework completed by teachers
Compliance report	Fall each year	Kathryn Brooks; CRT	None	N/A	Submit certification additions/changes
Assign teachers to teach courses for which they are Highly Qualified	Spring each year	Mike Thorne; Principal	None	N/A	Master schedule

#### STUDENT ATTENDANCE

☐ Student Achievement ☐ Teacher/Administrator Quality ☐ School Climate ☐ Other Priority

**GOAL AREA 3:** Provide a school environment supportive of learning.

**FIVE YEAR PERFORMANCE GOAL:** Achieve an annual student attendance rate of 95%.

**ANNUAL OBJECTIVE:** Maintain an annual student attendance rate of 95% or higher.

**DATA SOURCE(S):** SDE School Report Card

	Baseline 2011-12	Planning Year 2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
School Projected	X	X	95.0	95.0	95.0	95.0	95.0
School Actual	95.6	95.3	N/AV				
District Projected	X	X	95.0	95.0	95.0	95.0	95.0
District Actual	95.9	95.6	95.0				

#### STUDENT EXPULSION

Student Achievement	☐Teacher/Administrator Quality	School Climate Othe	_ r Priority
			1 1 1101109

**FIVE YEAR PERFORMANCE GOAL:** Maintain a student suspension/expulsion rate for violent/criminal offenses below 1.0% of the total school population.

**ANNUAL OBJECTIVE:** Maintain an annual student suspension/expulsion rate for violent/criminal offenses below 1.0% of the total school population.

**DATA SOURCE(S):** SDE School Report Card and GCS Incident Management System (IMS)

	Baseline 2011-12	Planning Year 2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
School Projected	X	X	Less than 1.0%				
School Actual	1.1%	0.3%	0.8%				
District Projected	X	X	Less than 0.5%				
District Actual	0.5%	0.6%	0.6%				

#### PARENT SATISFACTION - LEARNING ENV.

Student Achievement	☐Teacher/Administrator Quality		Other Priority
---------------------	--------------------------------	--	----------------

**FIVE YEAR PERFORMANCE GOAL:** Increase the percent of parents who are satisfied with the learning environment from 81.0% in 2011 to 86.0% by 2018.

**ANNUAL OBJECTIVE:** Beginning in 2012-13, increase by 1.0 percentage point(s) annually parents who are satisfied with the learning environment.

	Baseline 2011-12	Planning Year 2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
School Projected	X	X	83.0	84.0	85.0	86.0	87.0
School Actual	81.0	89.1	84.5				
District Projected	X	X	89.0	89.5	90.0	90.5	91.0
District Actual	88.0*	88.1	88.1				

<sup>\*</sup>Insufficient Data for Parent Survey results for 2011-12. Results are from 10-11.\*

#### STUDENT SATISFACTION - LEARNING ENV.

Student Achievement	☐Teacher/Administrator Quality		Other Priority
---------------------	--------------------------------	--	----------------

**FIVE YEAR PERFORMANCE GOAL:** Increase the percent of students who are satisfied with the learning environment from 82.5% in 2011 to 87.5% by 2018.

**ANNUAL OBJECTIVE:** Beginning in 2013-14, increase by 1.0 percentage point(s) annually students who are satisfied with the learning environment.

School Name	Baseline 2011-12	Planning Year 2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
School Projected	X	X	84.5	85.5	86.5	87.5	88.5
School Actual	82.5	74.0	81.8				
District Projected (ES, MS, and HS)	X	Х	81.5	82.5	83.5	84.5	85.5
District Actual (HS only)	79.7	80.7	76.5				

<sup>\*</sup>Forms Lost in Shipment for Student Survey results for 2011-12. Results are from 10-11.\*

#### **TEACHER SATISFACTION - LEARNING ENV.**

Student Achievement	☐Teacher/Administrator Qualit	y ⊠School Climate	Other Priority
---------------------	-------------------------------	-------------------	----------------

**FIVE YEAR PERFORMANCE GOAL:** Maintain the percent of teachers who are satisfied with the learning environment at 100%.

**ANNUAL OBJECTIVE:** Maintain the percent of teachers who are satisfied with the learning environment at 100%.

	Baseline 2011-12	Planning Year 2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
School Projected	X	X	100	100	100	100	100
School Actual	100	100	94.4				
District Projected	X	X	92.5	93.0	93.5	94.0	94.5
District Actual	98.0	92.6	93.5				

#### **PARENT SATISFACTION - SAFETY**

Student Achievement	☐Teacher/Administrator Quality	√ School Climate	Other Priority
---------------------	--------------------------------	------------------	----------------

**FIVE YEAR PERFORMANCE GOAL:** Increase the percent of parents who indicate that their child feels safe at school from 81.0% in 2011 to 87.0% by 2018.

**ANNUAL OBJECTIVE:** Beginning in 2013-14, increase by 1.0 percentage point(s) annually parents who indicate that their child feels safe at school.

	Baseline 2011-12	Planning Year 2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
School Projected	X	X	83.0	84.0	85.0	86.0	87.0
School Actual	81.0	87.7	87.9				
District Projected	X	X	93.9	94.3	94.7	95.1	95.5
District Actual	93.5	92.8	93.1				

<sup>\*</sup>Insufficient Data for Parent Survey results for 2011-12. Results are from 10-11.\*

#### STUDENT SATISFACTION - SAFETY

Student Achievement	☐Teacher/Administrator Quality	√ School Climate	Other Priority
---------------------	--------------------------------	------------------	----------------

**FIVE YEAR PERFORMANCE GOAL:** Increase the percent of students who feel safe at school during the school day from 92.5% in 2011 to 98.5% by 2018.

**ANNUAL OBJECTIVE:** Beginning in 2013-14, increase by 1.0 percentage point(s) annually students who feel safe at school during the school day.

	Baseline 2011-12	Planning Year 2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
School Projected	X	X	94.5	95.5	96.5	97.5	98.5
School Actual	92.5	80.2	80.4				
District Projected	X	X	91.0	91.5	92.0	92.5	93.0
District Actual	90.0	89.6	87.2				

<sup>\*</sup>Forms Lost in Shipment for Student Survey results for 2011-12. Results are from 10-11.\*

#### **TEACHER SATISFACTION - SAFETY**

Student Achievement	☐Teacher/Administrator Quality		Other Priority
---------------------	--------------------------------	--	----------------

**FIVE YEAR PERFORMANCE GOAL:** Increase the percent of teachers who feel safe at school during the school day from 98.1% in 2012 to 100% by 2018.

**ANNUAL OBJECTIVE:** Beginning in 2013-14, increase by 0.5 percentage point(s) annually teachers who feel safe at school during the school day.

	Baseline 2011-12	Planning Year 2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
School Projected	X	X	98.6	99.1	99.6	100	100
School Actual	98.1	98.5	97.2				
District Projected	X	X	98.5	98.5	98.5	98.5	98.5
District Actual	98.9	98.3	98.2				

STRATEGY Activity	<u>Timeline</u>	<u>Person</u> <u>Responsible</u>	Estimated Cost	Funding Sources	Indicators of Implementation
New student, faculty, staff ID procedure and machine	August 2013	Lisa Greene; Assistant Principal		District Office	All students, faculty and staff wearing new ID
Increased systems in place for adult supervision	Continuous	Administrative Team & Teachers	None	N/A	Fewer incidents of student disruptions and visitors not signed in
Fewer entrances into building for students	Continuous	Administrative Team	None	N/A	Fewer incidents of persons without ID entering building
Improvement plans and contracts for students with attendance issues	Continuous	Administrative Team, Attendance Clerk & Guidance Counselors	None	N/A	Increased student attendance rate
Seat time recovery	End of each semester	Attendance Clerk	Hourly pay rate	Cost of seat time paid for by student	Increased student attendance rate

# Appendix A

## 2013-2014 School Report Card:

http://ed.sc.gov/data/report-cards/2014/high/c/h2301006.pdf

### **2013-2014 ESEA Waiver:**

http://ed.sc.gov/data/esea/2014/school.cfm?SID=2301006